# Unitarian-Universalist Church of Nashua, NH (UUCN) 

Special Meeting of the Board of Trustees
May 09, 2016
Present: David Hudson, Kate O’Shea, Mike Wilt, Mary Licking, Carol Wagner (entered after chalice lighting), Rick Spitz, Steve Hedges, Lance Pratt, the Reverend Allison Palm, and by digital connection (audio and video) Ellen McCormick. Guests: None.

David performed the reading Carol selected for the chalice lighting. A check-in was performed. Ellen served as timekeeper.

The BoT entered Executive Session. The BoT emerged from Executive Session.
The Reverend Palm shared a budget to cover June 2016 should the congregation vote to shift our annual fiscal year to begin July 1 instead of June 1. The June budget could be paid for by extending everyone's 2016 monthly pledge one more month, if they're willing, and taking the same monthly withdrawal we've been taking from the endowment every month. The Reverend Palm also presented three balanced budget proposals to the Board for their review along with a "dream budget" based on feedback from the church's teams and committees for comparison. The Reverend Palm explained the priorities reflected in each proposal and a healthy discussion ensued.

A motion passed [7 yes, 0 no, 1 abstention) made by Carol and seconded by Kate to approve a balanced budget, proposed 2016-2017 budget \#1 (see attached) to be recommended to the congregation for a vote.

Ellen gave the timekeeper's report. A motion passed made by Rick and seconded by Steve to adjourn.

Volunteers slated for BoT tasks are named in Lists \#1 and \#2 below. List \#3 below includes upcoming dates of events and List \#4 describes attachments to these minutes. Lists \#1 through \#4:

List \#1 Words of Welcome \& Church Service Announcements: May 15 Mary, May 22 Ellen, May 29 Lance, June 5 David, June 12 blank, June 19 blank
List \#2 Chalice lighting: June 13th - Rick; Timekeeper schedule: June 13th - Lance
List \#3 Upcoming Dates: Event Dates Listing:
Wednesday, May 18th, Next BoT meeting, 7:00 pm, Youth Room
Sunday, May $15^{\text {th }}$, Listening Session regarding White Wing School led by David, 11:30 am
Sunday, May $22^{\text {nd }}$, Sermon on Faith Formation given by Sandra Greenfield, 10 am followed by an after-sermon conversation on the sermon
Monday, May $23^{\text {rd }}$, Listening Session regarding the bylaws and the budget: Bylaws, Budget, and Brownies
Sunday, June $5^{\text {th }}$, after lunch (plan is for lunch available at UUCN), UUCN Annual Meeting Wednesday, June $22^{\text {nd }}$ - Sunday, June $26^{\text {th }}$, UUA General Assembly (GA) at Columbus, Ohio

List \#4 Attachments to these minutes: May budget, May Balance Sheet, June budget, 2016-2017 proposed budget.

Minutes submitted by Mary Licking, Clerk, Unitarian-Universalist Church of Nashua, NH Rev. 3

|  | Jun '15-May 16 | Budget | \$ Over Budget | \% of Budget |
| :---: | :---: | :---: | :---: | :---: |
| Income |  |  |  |  |
| 100 Questions | 944.46 | 500.00 | 444.46 | 188.9\% |
| Buddhist Meditation | 535.87 | 200.00 | 335.87 | 267.9\% |
| Coffee Hour | 322.77 | 100.00 | 222.77 | 322.8\% |
| Donations |  |  |  |  |
| Restricted |  |  |  |  |
| Coffee Hour | 1,500.00 |  |  |  |
| JR High OWL | 200.00 |  |  |  |
| Restricted - Other | 5,794.18 |  |  |  |
| Total Restricted | 7,494.18 |  |  |  |
| Total Donations | 7,494.18 |  |  |  |
| Endowment |  |  |  |  |
| Restricted | 0.00 | 1,121.00 | -1,121.00 | 0.0\% |
| Unrestricted | 128,764.14 | 148,541.00 | -19,776.86 | 86.7\% |
| Total Endowment | 128,764.14 | 149,662.00 | -20,897.86 | 86.0\% |
| Fund Raisers |  |  |  |  |
| Auction | 10,306.46 | 8,000.00 | 2,306.46 | 128.8\% |
| Fall cemetery clean-up | 0.00 | 1,800.00 | -1,800.00 | 0.0\% |
| Other Fund-raisers | 669.50 |  |  |  |
| Senior High Youth Savings Acct | 0.00 | 50.00 | -50.00 | 0.0\% |
| Total Fund Raisers | 10,975.96 | 9,850.00 | 1,125.96 | 111.4\% |
| Insurance Payments | 42.00 |  |  |  |
| Outreach Collections | 36,682.55 | 35,000.00 | 1,682.55 | 104.8\% |
| Pledges |  |  |  |  |
| Early Pledges | 32,899.00 | 32,000.00 | 899.00 | 102.8\% |
| FY Pledges | 227,706.10 | 251,108.00 | -23,401.90 | 90.7\% |
| Total Pledges | 260,605.10 | 283,108.00 | -22,502.90 | 92.1\% |
| Uncategorized Income | 237.98 |  |  |  |
| User Fees | 4,770.51 | 8,000.00 | -3,229.49 | 59.6\% |
| WW Contrib | 10,000.00 |  |  |  |
| Total Income | 461,375.52 | 486,420.00 | -25,044.48 | 94.9\% |
| Gross Profit | 461,375.52 | 486,420.00 | -25,044.48 | 94.9\% |
| Expense |  |  |  |  |
| Budgeted Outreach |  |  |  |  |
| Community dinners | 1,347.60 | 2,000.00 | -652.40 | 67.4\% |
| GSOP | 750.00 | 750.00 | 0.00 | 100.0\% |
| Nashua Area Interfaith Council | 50.00 | 50.00 | 0.00 | 100.0\% |
| Soup Kitchen Food | 893.39 | 1,000.00 | -106.61 | 89.3\% |
| Total Budgeted Outreach | 3,040.99 | 3,800.00 | -759.01 | 80.0\% |
| Denomination |  |  |  |  |
| District | 4,769.00 | 4,414.00 | 355.00 | 108.0\% |
| UUA | 15,060.00 | 15,000.00 | 60.00 | 100.4\% |
| Total Denomination | 19,829.00 | 19,414.00 | 415.00 | 102.1\% |
| EB Discretionary Fund | 748.18 | 1,500.00 | -751.82 | 49.9\% |
| Membership |  |  |  |  |
| Cardigan | 0.00 |  |  |  |
|  | 593.92 | 1,500.00 | -906.08 | 39.6\% |
| Coordinator |  |  |  |  |
| Prof Exp | 102.50 | 805.00 | -702.50 | 12.7\% |
| Retirement | 140.34 | 805.00 | -664.66 | 17.4\% |
| Salary | 9,235.85 | 8,045.00 | 1,190.85 | 114.8\% |
| Taxes | 706.56 | 704.00 | 2.56 | 100.4\% |
| Total Coordinator | 10,185.25 | 10,359.00 | -173.75 | 98.3\% |
| Leadership Devel | 238.00 | 500.00 | -262.00 | 47.6\% |
| Social Activities | 138.07 | 500.00 | -361.93 | 27.6\% |
| Membership - Other | 60.00 |  |  |  |
| Total Membership | 11,215.24 | 12,859.00 | -1,643.76 | 87.2\% |
| Music |  |  |  |  |
| Committee Budget |  |  |  |  |
| Babysitting | 54.00 | 900.00 | -846.00 | 6.0\% |
| Choir expenses | 56.99 | 100.00 | -43.01 | 57.0\% |
| Guest musician | 250.00 | 400.00 | -150.00 | 62.5\% |
| Hymnals | 1,008.00 |  |  |  |
| Octavos | 2,260.69 | 2,400.00 | -139.31 | 94.2\% |
| Organ/piano R\&M | 588.10 | 1,100.00 | -511.90 | 53.5\% |
| Substitute Organist | 0.00 | 350.00 | -350.00 | 0.0\% |
| Summer Music | 1,230.00 | 2,600.00 | -1,370.00 | 47.3\% |
| Committee Budget - Other | 3,291.07 |  |  |  |
| Total Committee Budget | 8,738.85 | 7,850.00 | 888.85 | 111.3\% |


|  | Jun '15-May 16 | Budget | \$ Over Budget | \% of Budget |
| :---: | :---: | :---: | :---: | :---: |
| Director |  |  |  |  |
| Prof Exp | 897.50 | 700.00 | 197.50 | 128.2\% |
| Salary | 14,045.66 | 14,201.00 | -155.34 | 98.9\% |
| Taxes | 1,120.40 | 1,065.00 | 55.40 | 105.2\% |
| Total Director | 16,063.56 | 15,966.00 | 97.56 | 100.6\% |
| Total Music | 24,802.41 | 23,816.00 | 986.41 | 104.1\% |
| Operations |  |  |  |  |
| Administrator |  |  |  |  |
| Health | 1,141.72 | 1,300.00 | -158.28 | 87.8\% |
| Life Insurance | 100.46 |  |  |  |
| Prof Exp | 597.95 | 1,368.24 | -770.29 | 43.7\% |
| Retirement | 3,136.50 | 2,737.00 | 399.50 | 114.6\% |
| Salary | 25,260.00 | 27,365.00 | -2,105.00 | 92.3\% |
| Taxes | 1,932.39 | 2,052.00 | -119.61 | 94.2\% |
| Administrator - Other | 0.00 |  |  |  |
| Total Administrator | 32,169.02 | 34,822.24 | -2,653.22 | 92.4\% |
| Background Checks | 736.25 | 500.00 | 236.25 | 147.3\% |
| Bookkeeper |  |  |  |  |
| Salary | 1,007.72 |  |  |  |
| Taxes | 77.09 |  |  |  |
| Total Bookkeeper | 1,084.81 |  |  |  |
| Custodian Coverage | 196.05 | 800.00 | -603.95 | 24.5\% |
| Electricity | 6,704.92 | 8,000.00 | -1,295.08 | 83.8\% |
| Electronic Transaction Fees | 1,212.10 | 1,500.00 | -287.90 | 80.8\% |
| Fees | 850.00 | 850.00 | 0.00 | 100.0\% |
| Gas | 10,713.60 | 14,150.00 | -3,436.40 | 75.7\% |
| Insurance | 19,558.75 | 14,000.00 | 5,558.75 | 139.7\% |
| Internet | 675.15 | 900.00 | -224.85 | 75.0\% |
| Janitorial Supplies | 2,087.95 | 2,400.00 | -312.05 | 87.0\% |
| Laundry | 1,199.04 | 1,000.00 | 199.04 | 119.9\% |
| Office machines | 3,198.16 | 3,000.00 | 198.16 | 106.6\% |
| Office Supplies | 4,883.27 | 4,500.00 | 383.27 | 108.5\% |
| Payroll Service | 1,279.00 | 1,500.00 | -221.00 | 85.3\% |
| Pledge Drive | 275.36 | 250.00 | 25.36 | 110.1\% |
| Sexton |  |  |  |  |
| Health | 1,500.00 | 1,500.00 | 0.00 | 100.0\% |
| Retirement | 2,995.10 | 2,685.00 | 310.10 | 111.5\% |
| Salary | 27,124.98 | 26,850.00 | 274.98 | 101.0\% |
| Taxes | 2,075.06 | 2,014.00 | 61.06 | 103.0\% |
| Total Sexton | 33,695.14 | 33,049.00 | 646.14 | 102.0\% |
| Telephone | 1,250.21 | 250.00 | 1,000.21 | 500.1\% |
| Trash removal | 1,959.02 | 2,300.00 | -340.98 | 85.2\% |
| Water | 5,382.28 | 4,000.00 | 1,382.28 | 134.6\% |
| Total Operations | 129,110.08 | 127,771.24 | 1,338.84 | 101.0\% |
| Outreach Disburse | 36,866.83 | 35,000.00 | 1,866.83 | 105.3\% |
| Payroll Expenses | -537.37 |  |  |  |
| Property |  |  |  |  |
| Alarm Systems | 1,369.00 | 2,000.00 | -631.00 | 68.5\% |
| AV Systems | 0.00 | 3,025.00 | -3,025.00 | 0.0\% |
| Building Inspections | 260.00 | 1,200.00 | -940.00 | 21.7\% |
| Cleaning Services | 1,334.00 | 1,000.00 | 334.00 | 133.4\% |
| Elevator | 1,696.32 | 1,500.00 | 196.32 | 113.1\% |
| Equipment | 0.00 |  |  |  |
| False Alarms | 0.00 | 1,200.00 | -1,200.00 | 0.0\% |
| Groundskeeping | 3,240.42 | 3,000.00 | 240.42 | 108.0\% |
| Major maintenance | 45,312.44 | 50,000.00 | -4,687.56 | 90.6\% |
| Repairs | 0.00 |  |  |  |
| Snow Removal | 10,522.00 | 11,000.00 | -478.00 | 95.7\% |
| Total Property | 63,734.18 | 73,925.00 | -10,190.82 | 86.2\% |
| Public Relations |  |  |  |  |
| Advertising | 2,955.29 | 3,000.00 | -44.71 | 98.5\% |
| Public Relations - Other | 50.00 |  |  |  |
| Total Public Relations | 3,005.29 | 3,000.00 | 5.29 | 100.2\% |
| RE |  |  |  |  |
| Adult RE | -125.62 | 500.00 | -625.62 | -25.1\% |
| Basketball | 600.00 | 600.00 | 0.00 | 100.0\% |


|  | Jun '15-May 16 | Budget | \$ Over Budget | \% of Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Committee Budget |  |  |  |  |  |
| Appreciation | 323.85 | 600.00 | -276.15 | 54.0\% |  |
| Childcare | 13.50 |  |  |  |  |
| Curriculum/Books | 424.47 | 600.00 | -175.53 | 70.7\% |  |
| Events | 349.86 | 300.00 | 49.86 | 116.6\% |  |
| JR High OWL | 218.75 | 350.00 | -131.25 | 62.5\% |  |
| RE Outreach | 0.00 | 200.00 | -200.00 | 0.0\% |  |
| Refreshments | 25.45 | 300.00 | -274.55 | 8.5\% |  |
| Senior High | 287.14 | 400.00 | -112.86 | 71.8\% |  |
| Supplies | 269.97 | 650.00 | -380.03 | 41.5\% |  |
| Training | 105.11 | 650.00 | -544.89 | 16.2\% |  |
| Total Committee Budget | 2,018.10 | 4,050.00 | -2,031.90 | 49.8\% |  |
| DLRE |  |  |  |  |  |
| Health | 2,208.53 | 4,925.00 | -2,716.47 | 44.8\% |  |
| Life Insurance | 88.05 | 616.00 | -527.95 | 14.3\% |  |
| Moving | 0.00 | 4,925.00 | -4,925.00 | 0.0\% |  |
| Prof Exp | 484.03 | 4,825.00 | -4,340.97 | 10.0\% |  |
| Retirement | 4,758.71 | 4,925.00 | -166.29 | 96.6\% |  |
| Salary | 45,605.79 | 49,250.00 | -3,644.21 | 92.6\% |  |
| Taxes | 3,488.85 | 3,694.00 | -205.15 | 94.4\% |  |
| Total DLRE | 56,633.96 | 73,160.00 | -16,526.04 | 77.4\% |  |
| Young Adult | 102.39 | 500.00 | -397.61 | 20.5\% |  |
| Total RE | 59,228.83 | 78,810.00 | -19,581.17 |  | 75.2\% |
| Search Committee | 114.35 |  |  |  |  |
| Social Justice | 200.00 | 1,000.00 | -800.00 |  | 20.0\% |
| Spiritual |  |  |  |  |  |
| Babysitters |  |  |  |  |  |
| Salary | 4,488.58 | 3,500.00 | 988.58 | 128.2\% |  |
| Taxes | 343.38 | 263.00 | 80.38 | 130.6\% |  |
| Babysitters - Other | 70.00 |  |  |  |  |
| Total Babysitters | 4,901.96 | 3,763.00 | 1,138.96 | 130.3\% |  |
| Coffee Hour | 1,622.70 | 1,500.00 | 122.70 | 108.2\% |  |
| Flowers | 1,376.85 | 1,500.00 | -123.15 | 91.8\% |  |
| Minister |  |  |  |  |  |
| Health | 6,504.48 | 8,850.00 | -2,345.52 | 73.5\% |  |
| Installation | 2,874.83 | 4,000.00 | -1,125.17 | 71.9\% |  |
| Life Insurance | 175.86 | 1,102.00 | -926.14 | 16.0\% |  |
| Moving | 1,790.06 | 4,850.00 | -3,059.94 | 36.9\% |  |
| Prof Exp | 4,346.06 | 8,850.00 | -4,503.94 | 49.1\% |  |
| Retirement | 7,252.77 | 8,850.00 | -1,597.23 | 82.0\% |  |
| Salary | 72,017.01 |  |  |  |  |
| Salary/Housing | 14,890.65 | 88,500.00 | -73,609.35 | 16.8\% |  |
| Taxes | -537.37 | 6,638.04 | -7,175.41 | -8.1\% |  |
| Total Minister | 109,314.35 | 131,640.04 | -22,325.69 | 83.0\% |  |
| Minister Discretionary | 882.41 | 1,500.00 | -617.59 | 58.8\% |  |
| Worship \& Services | 1,091.07 | 1,000.00 | 91.07 | 109.1\% |  |
| Total Spiritual | 119,189.34 | 140,903.04 | -21,713.70 |  | 84.6\% |
| Uncategorized Expenses | 1,151.73 |  |  |  |  |
| WW Payroll | 0.00 |  |  |  |  |
| Total Expense | 471,699.08 | 521,798.28 | -50,099.20 |  | 90.4\% |
| Net Income | -10,323.56 | -35,378.28 | 25,054.72 |  | 29.2\% |

## Unitarian Universalist Church of Nashua, New Hampshire Balance Sheet

Accrual Basis

| ASSETS |  |
| :---: | :---: |
| Current Assets |  |
| Checking/Savings |  |
| Checking | 111,880.84 |
| Total Checking/Savings | 111,880.84 |
| Total Current Assets | 111,880.84 |
| TOTAL ASSETS | 111,880.84 |
| LIABILITIES \& EQUITY |  |
| Liabilities |  |
| Current Liabilities |  |
| Other Current Liabilities |  |
| ChurchRetireLiab | 6,268.70 |
| DELocalTax | 37.14 |
| DEStateTax | 113.17 |
| Disability | 2,136.35 |
| FederalTax | -162.13 |
| Sr High Youth | 2,532.15 |
| UUADental | -836.60 |
| UUAHealth | -6,709.72 |
| Total Other Current Liabilities | 3,379.06 |
| Total Current Liabilities | 3,379.06 |
| Total Liabilities | 3,379.06 |
| Equity |  |
| Opening Bal Equity | 34,157.30 |
| Retained Earnings | 68,489.80 |
| Net Income | 5,854.68 |
| Total Equity | 108,501.78 |
| TOTAL LIABILITIES \& EQUITY | 111,880.84 |


|  |  | Jun-16 |
| :--- | :--- | :--- |


| --RE Outreach | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: |
| --Refreshments | \$ | - | \$ | - |
| IISenior High Youth Group | \$ | - | \$ | - |
| --Supplies | \$ | - | \$ | - |
| --Training | \$ | - | \$ | - |
| --AREA | \$ | - | \$ | - |
| Total Children \& Youth FF | \$ | - | \$ | - |
| Adult Faith Formation |  |  |  |  |
| //General | \$ | - | \$ | - |
| //Covenant Groups | \$ | - | \$ | - |
| //Young Adults | \$ | - | \$ | - |
| Total Adult Faith Formation | \$ | - | \$ | - |
| Total Faith Formation | \$ | - | \$ | - |
|  |  |  |  |  |
| MEMBERSHIP |  |  |  |  |
| Membership Team | \$ | - | \$ | - |
| Pastoral Care Team | \$ | - | \$ | - |
| Social Activities | \$ | - | \$ | - |
| Babysitters |  |  |  |  |
| --Salary | \$ | 348.00 | \$ | 348.00 |
| --Taxes | \$ | 27.00 | \$ | 27.00 |
| Total Babysitters | \$ | 375.00 | \$ | 375.00 |
| Coffee Hour |  |  |  |  |
| --Supplies | \$ | 40.00 | \$ | 40.00 |
| ---Coffee Crew Salary | \$ | 160.00 | \$ | 160.00 |
| --Coffee Crew Taxes | \$ | 13.00 | \$ | 13.00 |
| Total Coffee Hour | \$ | 213.00 | \$ | 213.00 |
| Total Membership | \$ | 588.00 | \$ | 588.00 |
|  |  |  |  |  |
| SOCIAL JUSTICE |  |  |  |  |
| SJ Leadership Team | \$ | - | \$ | - |
| Budgeted Outreach |  |  |  |  |
| --Community Dinners | \$ | 200.00 | \$ | 200.00 |
| ---GSOP | \$ | - | \$ | - |
| --NAIC | \$ | - | \$ | - |
| --Soup Kitchen Food | \$ | 75.00 | \$ | 75.00 |
| --Outreach Offering Disbursement | \$ | 3,000.00 | \$ | 3,000.00 |
| Total Budgeted Outreach | \$ | 3,275.00 | \$ | 3,275.00 |
| Total Social Justice | \$ | 3,275.00 | \$ | 3,275.00 |
|  |  |  |  |  |
| LEADERSHIP DEVELOPMENT |  |  |  |  |
| Leadership Development Team | \$ | - | \$ | - |
| District Annual Meeting Delgates | \$ | - | \$ | - |
| GA Delegate Subsidies | \$ | - | \$ | - |
| Total Leadership Development | \$ | - | \$ | - |
|  |  |  |  |  |
| DISCRETIONARY FUNDS |  |  |  |  |
| Ministers Discretionary Fund | \$ | - | \$ | - |
| Board of Trustees Discretionary Fund | \$ | - | \$ | - |
| Total Discretionary Funds | \$ | - | \$ | - |
|  |  |  |  |  |
| TOTAL PROGRAM EXPENSES | \$ | 4,420.00 | \$ | 4,170.00 |


|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| OPERATIONS |  |  |  |  |
|  |  |  |  |  |
| ADMINISTRATION |  |  |  |  |
| Background Checks | \$ | - | \$ | - |
| Electronic Transaction Fees | \$ | 100.00 | \$ | 100.00 |
| Insurance | \$ | - | \$ | - |
| Internet | \$ | 75.00 | \$ | 160.00 |
| Office Machines | \$ | - | \$ | - |
| Office Supplies | \$ | 100.00 | \$ | 100.00 |
| Payroll \& Accounting Software | \$ | 125.00 | \$ | 192.00 |
| Telephone | \$ | 100.00 | \$ | - |
| Audit Fund | \$ | - | \$ | - |
| Total Administration | \$ | 500.00 | \$ | 552.00 |
|  |  |  |  |  |
| COMMUNICATIONS |  |  |  |  |
| Public Relations Team | \$ | - | \$ | - |
| AV Team | \$ | - | \$ | - |
| Total Communications | \$ | - | \$ | - |
|  |  |  |  |  |
| STEWARDSHIP |  |  |  |  |
| Stewardship Team Training | \$ | - | \$ | - |
| Stewardship Campaign | \$ | - | \$ | - |
| Auction Expenses | \$ | - | \$ | - |
| Total Stewardship | \$ | - | \$ | - |
|  |  |  |  |  |
| DENOMINATION |  |  |  |  |
| District Fair Share | \$ | - | \$ | - |
| UUA Fair Share | \$ | - | \$ | - |
| Total Denomination | \$ | - | \$ | - |
|  |  |  |  |  |
| PROPERTY |  |  |  |  |
| Sexton Coverage |  |  |  |  |
| Utilities |  |  |  |  |
| --Electricity | \$ | 500.00 | \$ | 500.00 |
| --Gas | \$ | 200.00 | \$ | 200.00 |
| --Water | \$ | 400.00 | \$ | 400.00 |
| Total Utilities | \$ | 1,100.00 | \$ | 1,100.00 |
| Services |  |  |  |  |
| -Trash Removal | \$ | 200.00 | \$ | 200.00 |
| --Cleaning Services | \$ | - | \$ | - |
| --Laundry | \$ | 80.00 | \$ | 80.00 |
| --Groundskeeping | \$ | 500.00 | \$ | 500.00 |
| --Snow Removal | \$ | - | \$ | - |
| Total Services | \$ | 780.00 | \$ | 780.00 |
| Alarm Systems | \$ | 200.00 | \$ | 200.00 |
| False Alarms | \$ | - | \$ | - |
| Building Inspections | \$ | - | \$ | - |
| Elevator | \$ | 350.00 | \$ | 350.00 |
| Janitorial Supplies | S | 100.00 | \$ | 100.00 |
| Maintenance |  |  |  |  |
| --Corrective Maintenance | \$ | - | \$ | - |


| --Preventative Maintenance | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: |
| --Building Maintenance Fund | \$ | - | \$ | - |
| Total Maintenance | \$ | - | \$ | - |
| Total Property | \$ | 2,530.00 | \$ | 2,530.00 |
| TOTAL OPERATIONS EXPENSES | \$ | 3,030.00 | \$ | 3,082.00 |
| STAFF | 2 pay periods |  | 3 pay periods |  |
| MINISTER |  |  |  |  |
| Health \& Dental | \$ | 632.00 | \$ | 948.00 |
| Life Insurance | \$ | 74.00 | \$ | 111.00 |
| Professional Expenses | \$ | - | \$ | - |
| Retirement | \$ | 680.00 | \$ | 1,041.00 |
| Salary \& Housing | \$ | 6,866.00 | \$ | 10,408.00 |
| In Lieu of FICA | \$ | 520.00 | \$ | 796.00 |
| Total Minister | \$ | 8,772.00 | \$ | 13,304.00 |
| DFF |  |  |  |  |
| Health | \$ | 636.00 | \$ | 954.00 |
| Life Insurance | \$ | 66.00 | \$ | 99.00 |
| Professional Expenses | \$ | - | \$ | - |
| Retirement | \$ | 396.00 | \$ | 612.00 |
| Salary | \$ | 3,962.00 | \$ | 6,116.00 |
| Taxes | \$ | 303.00 | \$ | 468.00 |
| Total DFF | \$ | 5,363.00 | \$ | 8,249.00 |
| MUSIC DIRECTOR |  |  |  |  |
| Professional Expenses | \$ | - | \$ | - |
| Salary | \$ | 1,093.00 | \$ | 1,663.00 |
| Taxes | \$ | 84.00 | \$ | 128.00 |
| Total Music Director | \$ | 1,177.00 | \$ | 1,791.00 |
| MEMBERSHIP COORDINATOR |  |  |  |  |
| Professional Expenses | \$ | - | \$ | - |
| Retirement | \$ | - | \$ | - |
| Salary | \$ | 650.00 | \$ | 1,915.00 |
| Taxes | \$ | 50.00 | \$ | 147.00 |
| Total Membership Coordinator | \$ | 700.00 | \$ | 2,062.00 |
| ADMINISTRATOR |  |  |  |  |
| Health | \$ | - | \$ | - |
| Professional Expenses | \$ | - | \$ | - |
| Retirement | \$ | 211.00 | \$ | 382.00 |
| Salary | \$ | 2,105.00 | \$ | 3,823.00 |
| Taxes | \$ | 161.00 | \$ | 293.00 |
| Total Administrator | \$ | 2,477.00 | \$ | 4,498.00 |
| BOOKKEEPER |  |  |  |  |
| Salary | \$ | 269.00 | \$ | 490.00 |
| Taxes | \$ | 21.00 | \$ | 38.00 |
| Total Bookkeeper | \$ | 290.00 | \$ | 528.00 |



|  | A |  | B | C |  | D | E |  | F | G |  | H | I |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | Dream Budget 16/17 |  | all requests honored | Balanced Budget \#1 |  | no capital expenditures | Balanced Budget \#2 |  | \$15,000 for FR | Balanced Budget \#3 |  | \$8,000 for FR |
| 2 | INCOME |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | 100 Questions | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  |
| 4 | Buddhist Meditation | \$ | 200.00 |  | \$ | 200.00 |  | \$ | 200.00 |  | \$ | 200.00 |  |
| 5 | Coffee Hour | \$ | 100.00 |  | \$ | 100.00 |  | \$ | 100.00 |  | \$ | 100.00 |  |
| 6 | Endowment |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | //Restricted |  |  |  |  |  |  |  |  |  |  |  |  |
| 8 | //Unrestricted |  |  |  |  |  |  |  |  |  |  |  |  |
| 9 | Total Endowment | \$ | 133,946.00 | changed withdrawl rules | \$ | 133,946.00 | changed withdrawl rules | \$ | 133,946.00 | changed withdrawl rules | \$ | 133,946.00 | changed withdrawl rules |
| 10 | Fund Raisers |  |  |  |  |  |  |  |  |  |  |  |  |
| 11 | //Auction | \$ | 10,000.00 |  | \$ | 10,000.00 |  | \$ | 10,000.00 |  | \$ | 10,000.00 |  |
| 12 | //Fall Clean Up | \$ | 1,800.00 |  | \$ | 1,800.00 |  | \$ | 1,800.00 |  | \$ | 1,800.00 |  |
| 13 | //Other Fundraisers |  |  |  |  |  |  |  |  |  |  |  |  |
| 14 | Total Fund Raisers | \$ | 11,800.00 |  | \$ | 11,800.00 |  | \$ | 11,800.00 |  | \$ | 11,800.00 |  |
| 15 | Outreach Collections | \$ | 35,000.00 |  | \$ | 35,000.00 |  | \$ | 35,000.00 |  | \$ | 35,000.00 |  |
| 16 | Pledges |  |  |  |  |  |  |  |  |  |  |  |  |
| 17 | //Early Pledges | S | 32,000.00 |  | \$ | 32,000.00 |  | \$ | 32,000.00 |  | \$ | 32,000.00 |  |
| 18 | /IFY Pledges | \$ | 276,000.00 |  | \$ | 276,000.00 |  | \$ | 276,000.00 |  | \$ | 276,000.00 |  |
| 19 | Total Pledges | \$ | 308,000.00 | based on current total | \$ | 308,000.00 | based on current total | \$ | 308,000.00 | based on current total | \$ | 308,000.00 | based on current total |
| 20 | User Fees | \$ | 6,000.00 |  | \$ | 6,000.00 |  | \$ | 6,000.00 |  |  | 6,000.00 |  |
| 21 | WW Contribution | \$ | 28,000.00 | increased | \$ | 28,000.00 | increased | \$ | 28,000.00 | increased | \$ | 28,000.00 | increased |
| 22 | TOTAL INCOME | \$ | 523,546.00 |  | \$ | 523,546.00 |  | \$ | 523,546.00 |  | \$ | 523,546.00 |  |
| 23 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 24 | EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |
| 25 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 26 | PROGRAMS |  |  |  |  |  |  |  |  |  |  |  |  |
| 27 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 28 | MUSIC \& WORSHIP |  |  |  |  |  |  |  |  |  |  |  |  |
| 29 | Guest Preachers | \$ | 1,000.00 |  | \$ | 500.00 | two fewer guests | \$ | 500.00 | two fewer guests | \$ | 500.00 | two fewer guests |
| 30 | Worship Supplies | \$ | 1,000.00 |  | \$ | 750.00 | \$250 less than request | \$ | 500.00 | \$500 less than request | \$ | 700.00 | \$300 less than request |
| 31 | Flowers | \$ | 1,500.00 |  | \$ | - | flowers by donation only | \$ | - | flowers by donation only | \$ | - | flowers by donation only |
| 32 | Music |  |  |  |  |  |  |  |  |  |  |  |  |
| 33 | //Choir Expenses | \$ | 100.00 |  | \$ | 100.00 |  | \$ | 100.00 |  | \$ | 100.00 |  |
| 34 | //Christmas Choir Expenses | \$ | 150.00 |  | \$ | 150.00 |  | \$ | 100.00 | \$50 less than request | \$ | 150.00 |  |
| 35 | //Guest Musician | \$ | 400.00 |  | \$ | 400.00 |  | \$ | 200.00 | \$200 less than request | \$ | 400.00 |  |
| 36 | //Hymnals | \$ | 1,100.00 |  | \$ | - | no more teal hymnals | \$ | - | no more teal hymnals | \$ | - | no more teal hymnals |
| 37 | //Sheet Music | \$ | 2,400.00 |  | \$ | 2,400.00 |  | \$ | 2,000.00 | \$400 less than request | \$ | 2,000.00 | \$400 less than request |
| 38 | //Organ/Piano R\&M | \$ | 1,100.00 |  | \$ | 1,100.00 |  | \$ | 1,100.00 |  | \$ | 1,100.00 |  |
| 39 | //Substitute Music Director | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  |
| 40 | I/Summer Music | \$ | 2,600.00 |  | \$ | 2,400.00 | only 12 services needed | \$ | 2,400.00 | only 12 services needed | \$ | 2,400.00 | only 12 services needed |
| 41 | //Other | \$ | 400.00 | cart for piano | \$ | - | no cart for piano | \$ | - | no cart for piano | \$ | - | no cart for piano |
| 42 | Total Music | \$ | 8,750.00 |  | \$ | 7,050.00 |  | \$ | 6,400.00 |  | \$ | 6,650.00 |  |
| 43 | Total Music \& Worship | \$ | 12,250.00 |  | \$ | 8,300.00 |  | \$ | 7,400.00 |  | \$ | 7,850.00 |  |
| 44 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 45 | FAITH FORMATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 46 | Children \& Youth Faith Formation |  |  |  |  |  |  |  |  |  |  |  |  |
| 47 | I/Appreciation | \$ | 700.00 |  | \$ | 600.00 | level-fund from last year | \$ | 600.00 | level-fund from last year | + | 600.00 | level-fund from last year |
| 48 | //Curriculum/Books | \$ | 600.00 |  | \$ | 600.00 |  | \$ | 600.00 |  | \$ | 600.00 |  |
| 49 | //Events | \$ | 450.00 |  | \$ | 450.00 |  | \$ | 450.00 |  | \$ | 450.00 |  |


|  | A | B |  | C | D |  | E | F |  | G | H |  | I |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 50 | //Jr High OWL | \$ | - |  | \$ | - |  | \$ | - |  | \$ | - |  |
| 51 | //ROPES | \$ | 700.00 |  | \$ | 700.00 |  | \$ | 500.00 | level-fund from last year | \$ | 700.00 |  |
| 52 | //RE Outreach | \$ | 200.00 |  | \$ | 200.00 |  | S | 200.00 |  | \$ | 200.00 |  |
| 53 | //Refreshments | \$ | 400.00 |  | \$ | 300.00 | \$100 less than request | \$ | 300.00 | \$100 less than request | \$ | 300.00 | \$100 less than request |
| 54 | //Senior High | \$ | 700.00 |  | \$ | 700.00 |  | \$ | 700.00 |  | \$ | 700.00 |  |
| 55 | //Supplies | \$ | 650.00 |  | \$ | 650.00 |  | \$ | 650.00 |  | \$ | 650.00 |  |
| 56 | //Training | \$ | 650.00 |  | \$ | 650.00 |  | \$ | 650.00 |  | \$ | 650.00 |  |
| 57 | I/AREA | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  |
| 58 | Total Children \& Youth FF | \$ | 5,550.00 |  | \$ | 5,350.00 |  | \$ | 5,150.00 |  | \$ | 5,350.00 |  |
| 59 | Adult Faith Formation |  |  |  |  |  |  |  |  |  |  |  |  |
| 60 | //General | \$ | 600.00 |  | \$ | 500.00 | level fund from last year | \$ | 500.00 | level fund from last year | \$ | 500.00 | level fund from last year |
| 61 | //Covenant Groups | \$ | 400.00 |  | \$ | 200.00 | half of request | \$ | 200.00 | half of request | \$ | 200.00 | half of request |
| 62 | //Young Adults | \$ | 350.00 |  | \$ | 300.00 | \$50 less than request | \$ | 300.00 | \$50 less than request | \$ | 300.00 | \$50 less than request |
| 63 | Total Adult Faith Formation |  |  |  |  |  |  |  |  |  |  |  |  |
| 64 | Total Faith Formation | \$ | 6,900.00 |  | \$ | 6,350.00 |  | \$ | 6,150.00 |  | \$ | 6,350.00 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 66 | MEMBERSHIP |  |  |  |  |  |  |  |  |  |  |  |  |
| 67 | Membership Team | \$ | 1,900.00 |  | \$ | 1,500.00 | level fund from last year | \$ | 1,500.00 | level fund from last year | \$ | 1,500.00 | level fund from last year |
| 68 | Pastoral Care Team | \$ | 250.00 |  | \$ | 200.00 | \$50 less than request | \$ | 200.00 | \$50 less than request | \$ | 200.00 | \$50 less than request |
| 69 | Social Activities | \$ | 1,185.00 |  | \$ | 500.00 | level fund from last year | \$ | 500.00 | level fund from last year | \$ | 500.00 | level fund from last year |
| 70 | Babysitters |  |  |  |  |  |  |  |  |  |  |  |  |
| 71 | I/Salary | \$ | 4,150.00 |  | \$ | 4,150.00 |  | \$ | 4,150.00 |  | \$ | 4,150.00 |  |
| 72 | //Taxes | \$ | 318.00 |  | \$ | 318.00 |  | \$ | 318.00 |  | \$ | 318.00 |  |
| 73 | Total Babysitters | \$ | 4,468.00 |  | \$ | 4,468.00 |  | \$ | 4,468.00 |  | \$ | 4,468.00 |  |
| 74 | Coffee Hour |  |  |  |  |  |  |  |  |  |  |  |  |
| 75 | //Supplies | \$ | 1,385.00 |  | \$ | 1,385.00 |  | \$ | 1,385.00 |  | \$ | 1,385.00 |  |
| 76 | //Coffee Crew Salary | \$ | 840.00 |  | \$ | 840.00 |  | \$ | 840.00 |  | \$ | 840.00 |  |
| 77 | //Coffee Crew Taxes | \$ | 65.00 |  | \$ | 65.00 |  | \$ | 65.00 |  | \$ | 65.00 |  |
| 78 | Total Coffee Hour | \$ | 2,290.00 |  | \$ | 2,290.00 |  | \$ | 2,290.00 |  | \$ | 2,290.00 |  |
| 79 | Total Membership | \$ | 10,093.00 |  | \$ | 8,958.00 |  | \$ | 8,958.00 |  | \$ | 8,958.00 |  |
| 80 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 81 | SOCIAL JUSTICE |  |  |  |  |  |  |  |  |  |  |  |  |
| 82 | SJ Leadership Team | \$ | 1,000.00 |  | \$ | 500.00 | half of request | \$ | 500.00 | half of request | \$ | 500.00 | half of request |
| 83 | Budgeted Outreach |  |  |  |  |  |  |  |  |  |  |  |  |
| 84 | //Community Dinners | \$ | 3,000.00 |  | \$ | 2,500.00 | \$500 less than request | \$ | 2,000.00 | level fund from last year | \$ | 2,000.00 | level fund from last year |
| 85 | //GSOP | \$ | 750.00 |  | \$ | 750.00 |  | \$ | 750.00 |  | \$ | 750.00 |  |
| 86 | //NAIC | \$ | 50.00 |  | \$ | 50.00 |  | \$ | 50.00 |  | \$ | 50.00 |  |
| 87 | //Soup Kitchen Food | \$ | 1,000.00 |  | \$ | 500.00 | half of request | \$ | 500.00 | half of request | \$ | 500.00 | half of request |
| 88 | //Outreach Offering Disbursement | \$ | 35,000.00 |  | \$ | 35,000.00 |  | S | 35,000.00 |  | \$ | 35,000.00 |  |
| 89 | Total Budgeted Outreach | \$ | 39,800.00 |  | \$ | 38,800.00 |  | \$ | 38,300.00 |  | \$ | 38,300.00 |  |
| 90 | Total Social Justice | \$ | 40,800.00 |  | \$ | 39,300.00 |  | \$ | 38,800.00 |  | \$ | 38,800.00 |  |
| 91 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 92 | LEADERSHIP DEVELOPMENT |  |  |  |  |  |  |  |  |  |  |  |  |
| 93 | Leadership Development Team | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  |
| 94 | District Annual Meeting Delgates | \$ | 210.00 |  | \$ | - | no delegate subsidies | \$ | - | no delegate subsidies | \$ | - | no delegate subsidies |
| 95 | GA Delegate Subsidies | \$ | 1,050.00 |  | \$ | - | no delegate subsidies | \$ | - | no delegate subsidies | \$ | - | no delegate subsidies |
| 96 | Total Leadership Development | \$ | 1,760.00 |  | \$ | 500.00 |  | \$ | 500.00 |  | \$ | 500.00 |  |
| 97 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 98 | DISCRETIONARY FUNDS |  |  |  |  |  |  |  |  |  |  |  |  |
| 99 | Ministers Discretionary Fund | \$ | 1,500.00 |  | \$ | 1,000.00 | \$500 less than last year | \$ | 1,000.00 | \$500 less than last year | \$ | 1,000.00 | \$500 less than last year |
| 100 | Board of Trustees Discretionary Fund | \$ | 1,500.00 |  | \$ | 1,000.00 | \$500 less than last year | \$ | 1,000.00 | \$500 less than last year | \$ | 1,000.00 | \$500 less than last year |
| 101 | Total Discretionary Funds | \$ | 3,000.00 |  | \$ | 2,000.00 |  | \$ | 2,000.00 |  | \$ | 2,000.00 |  |
| 102 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 103 | TOTAL PROGRAM EXPENSES | \$ | 74,803.00 |  | \$ | 65,408.00 |  | \$ | 63,808.00 |  | \$ | 64,458.00 |  |


|  | A |  | B | C |  | D | E |  | F | G |  | H | I |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 104 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 105 | OPERATIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| 106 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 107 | ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 108 | Background Checks | \$ | 750.00 |  | \$ | 750.00 |  | \$ | 500.00 | level fund from last year | \$ | 500.00 | level fund from last year |
| 109 | Electronic Transaction Fees | \$ | 1,200.00 |  | \$ | 1,200.00 |  | \$ | 1,200.00 |  | \$ | 1,200.00 |  |
| 110 | Insurance | \$ | 15,044.00 |  | \$ | 15,044.00 |  | \$ | 15,044.00 |  | \$ | 15,044.00 |  |
| 111 | Internet | \$ | 1,800.00 |  | \$ | 1,800.00 |  | \$ | 1,800.00 |  | \$ | 1,800.00 |  |
| 112 | Office Machines | \$ | 7,250.00 |  | \$ | 7,000.00 | \$250 less than request | \$ | 7,000.00 | \$250 less than request | \$ | 7,000.00 | \$250 less than request |
| 113 | Office Supplies | \$ | 3,300.00 |  | \$ | 3,000.00 | \$300 less than request | \$ | 3,000.00 | \$300 less than request | \$ | 3,000.00 | \$300 less than request |
| 114 | Payroll \& Accounting Software | \$ | 2,300.00 |  | \$ | 2,300.00 |  | \$ | 2,300.00 |  | \$ | 2,300.00 |  |
| 115 | Telephone | \$ | 250.00 | no longer pay in Aug | \$ | 250.00 | no longer pay in Aug | \$ | 250.00 | no longer pay in Aug | \$ | 250.00 | no longer pay in Aug |
| 116 | Fees | \$ | 100.00 |  | \$ | 100.00 |  | \$ | 100.00 |  | \$ | 100.00 |  |
| 117 | Furnishings \& Fixtures | \$ | 400.00 | new desk for Sherri | \$ | 400.00 | new desk for Sherri | \$ | - | no new desk for Sherri | \$ | 400.00 | new desk for Sherri |
| 118 | Audit Fund | \$ | 4,000.00 |  | \$ | 4,000.00 |  | \$ | 4,000.00 |  | \$ | 4,000.00 |  |
| (120 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 121 | COMMUNICATIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| 122 | Public Relations Team | \$ | 2,000.00 |  | \$ | 1,000.00 | \$1000 less than request | \$ | 1,000.00 | \$1000 less than request | \$ | 1,000.00 | \$1000 less than request |
| 123 | AV Team | \$ | 4,075.00 | includes $\$ 500$ request from social activities | \$ | 2,300.00 | no new hearing assist system for sanctuary | \$ | 2,300.00 | no new hearing assist system for sanctuary | \$ | 2,300.00 | no new hearing assist system for sanctuary |
| 124 | Total Communications | \$ | 6,075.00 |  | \$ | 3,300.00 |  | \$ | 3,300.00 |  | \$ | 3,300.00 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 126 | STEWARDSHIP |  |  |  |  |  |  |  |  |  |  |  |  |
| 127 | Stewardship Team Training | \$ | 450.00 |  | \$ | - | no training funds | \$ | - | no training funds | \$ | - | no training funds |
| 128 | Stewardship Campaign | \$ | 1,500.00 |  | \$ | 1,000.00 | \$500 less than request | \$ | 1,000.00 | \$500 less than request | \$ | 1,000.00 | \$500 less than request |
| 129 | Auction Expenses | 5 | 1,000.00 |  | \$ | 800.00 | \$200 less than request | \$ | 800.00 | \$200 less than request | \$ | 800.00 | \$200 less than request |
| 130 | Total Stewardship | \$ | 2,950.00 |  | \$ | 1,800.00 |  | \$ | 1,800.00 |  | \$ | 1,800.00 |  |
| 131 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 132 | DENOMINATION |  |  |  |  |  |  |  |  |  |  |  |  |
| 133 | District Fair Share | \$ | 5,092.00 | based on 268 members | \$ | 5,092.00 | based on 268 members | \$ | 5,092.00 | based on 268 members | \$ | 5,092.00 | based on 268 members |
| 134 | UUA Fair Share | \$ | 16,080.00 | based on 268 members | \$ | 16,080.00 | based on 268 members | \$ | 16,080.00 | based on 268 members | \$ | 16,080.00 | based on 268 members |
| 135 | Total Denomination | \$ | 21,172.00 |  | \$ | 21,172.00 |  | \$ | 21,172.00 |  | \$ | 21,172.00 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 137 PROPERTY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 138 | Sexton Coverage | \$ | 800.00 |  | \$ | 600.00 | reduced based on use in previous years | \$ | 500.00 | reduced based on use in previous years | \$ | 600.00 | reduced based on use in previous years |
| 139 | Utilities |  |  |  |  |  |  |  |  |  |  |  |  |
| 140 | //Electricity | \$ | 7,000.00 |  | \$ | 7,000.00 |  | \$ | 7,000.00 |  | \$ | 7,000.00 |  |
| 141 | //Gas | \$ | 15,000.00 |  | \$ | 15,000.00 |  | \$ | 15,000.00 |  | \$ | 15,000.00 |  |
| 142 | //Water | \$ | 6,000.00 |  | \$ | 6,000.00 |  | \$ | 6,000.00 |  | \$ | 6,000.00 |  |
| 143 | Total Utilities | \$ | 28,000.00 |  | \$ | 28,000.00 |  | \$ | 28,000.00 |  | \$ | 28,000.00 |  |
| 144 | Services |  |  |  |  |  |  |  |  |  |  |  |  |
| 145 | //Trash Removal | \$ | 2,300.00 |  | \$ | 2,300.00 |  | \$ | 2,300.00 |  | \$ | 2,300.00 |  |
| 146 | //Cleaning Services | \$ | 1,000.00 |  | \$ | 1,000.00 |  | + | 1,000.00 |  | \$ | 1,000.00 |  |
| 147 | //Laundry | \$ | 1,000.00 |  | \$ | 1,000.00 |  | \$ | 1,000.00 |  | \$ | 1,000.00 |  |
| 148 | //Groundskeeping | \$ | 4,000.00 |  | \$ | 4,000.00 |  | \$ | 4,000.00 |  | \$ | 4,000.00 |  |
| 149 | //Snow Removal | \$ | 11,000.00 |  | \$ | 11,000.00 |  | \$ | 11,000.00 |  | \$ | 11,000.00 |  |
| 150 | Total Services | \$ | 19,300.00 |  | \$ | 19,300.00 |  | \$ | 19,300.00 |  | \$ | 19,300.00 |  |
| 151 | Alarm Systems | \$ | 2,000.00 |  | \$ | 2,000.00 |  | \$ | 2,000.00 |  | \$ | 2,000.00 |  |
| 152 | False Alarms | \$ | 1,200.00 |  | \$ | 600.00 | half of request based on previous years use | \$ | 600.00 | half of request based on previous years use | \$ | 600.00 | half of request based on previous years use |
| 153 | Building Inspections | \$ | 1,200.00 |  | \$ | 1,200.00 |  | \$ | 1,200.00 |  | \$ | 1,200.00 |  |
| 154 | Elevator | \$ | 1,500.00 |  | \$ | 1,500.00 |  | \$ | 1,500.00 |  | \$ | 1,500.00 |  |


|  | A |  | B | C |  | D | E |  | F | G |  | H | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 155 | Janitorial Supplies | \$ | 2,400.00 |  | \$ | 2,000.00 | misc. costs had been factored in here, now accounted for elsewhere | \$ | 2,000.00 | misc. costs had been factored in here, now accounted for | \$ | 2,000.00 | misc. costs had been factored in here, now accounted for elsewhere |
| 156 | Maintenance |  |  |  |  |  |  |  |  |  |  |  |  |
| 157 | //Corrective Maintenance | \$ | 15,000.00 | repair water damage | \$ | 15,000.00 | repair water damage | \$ | 15,000.00 | repair water damage | \$ | 15,000.00 | repair water damage |
| 158 | //Preventative Maintenance | \$ | 7,000.00 | exterior painting | \$ | 7,000.00 | exterior painting | \$ | 7,000.00 | exterior painting | \$ | 7,000.00 | exterior painting |
| 159 | //Building Maintenance Fund | \$ | 10,000.00 | for unexpected expenses, to carry over from year to year | \$ | 8,000.00 | for unexpected expenses, to carry over from year to year | \$ | 8,000.00 | for unexpected expenses, to carry over from year to year | \$ | 8,000.00 | for unexpected expenses, to carry over from year to year |
| 160 | Total Maintenance | \$ | 32,000.00 |  | \$ | 30,000.00 |  | \$ | 30,000.00 |  | \$ | 30,000.00 |  |
| 161 | Total Property | \$ | 88,400.00 |  | \$ | 85,200.00 |  | \$ | 85,100.00 |  | \$ | 85,200.00 |  |
| 162 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 163 | TOTAL OPERATIONS EXPENSES | \$ | 154,991.00 |  | \$ | 147,316.00 |  | \$ | 146,566.00 |  | \$ | 147,066.00 |  |
| 164 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 165 | STAFF |  |  |  |  |  |  |  |  |  |  |  |  |
| 166 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 167 | MINISTER |  |  | per contract, 3.28\% increase recommended by Bot |  |  | 1.5\% increase instead |  |  | no increase |  |  | 1.5\% increase instead |
| 168 | Health \& Dental | \$ | 8,200.00 |  | \$ | 8,200.00 |  | \$ | 8,200.00 |  | \$ | 8,200.00 |  |
| 169 | Life Insurance | \$ | 1,102.00 |  | \$ | 1,102.00 |  | \$ | 1,102.00 |  | \$ | 1,102.00 |  |
| 170 | Professional Expenses | \$ | 9,140.00 |  | \$ | 8,980.00 |  | \$ | 8,850.00 |  | \$ | 8,980.00 |  |
| 171 | Retirement | \$ | 9,140.00 |  | \$ | 8,980.00 |  | \$ | 8,850.00 |  | \$ | 8,980.00 |  |
| 172 | Salary \& Housing | \$ | 91,400.00 |  | \$ | 89,800.00 |  | \$ | 88,500.00 |  | \$ | 89,800.00 |  |
| 173 | In Lieu of FICA | \$ | 6,992.00 |  | \$ | 6,870.00 |  | \$ | 6,771.00 |  | \$ | 6,870.00 |  |
| 174 | Total Minister | \$ | 125,974.00 |  | \$ | 123,932.00 |  | \$ | 122,273.00 |  | \$ | 123,932.00 |  |
| 175 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 176 | DFF |  |  | per new contract |  |  | per new contract; July in old contract |  |  | per new contract; July in old contract |  |  | per new contract; July in old contract |
| 177 | Health | \$ | 8,265.00 |  | \$ | 8,265.00 |  | \$ | 8,265.00 |  | \$ | 8,265.00 |  |
| 178 | Life Insurance | \$ | 940.00 |  | \$ | 934.00 |  | \$ | 934.00 |  | \$ | 934.00 |  |
| 179 | Professional Expenses | \$ | 5,300.00 |  | \$ | 5,300.00 |  | \$ | 5,300.00 |  | \$ | 5,300.00 |  |
| 180 | Retirement | \$ | 5,300.00 |  | \$ | 5,289.00 |  | \$ | 5,289.00 |  | \$ | 5,289.00 |  |
| 181 | Salary | \$ | 53,000.00 |  | \$ | 52,885.00 |  | \$ | 52,885.00 |  | \$ | 52,885.00 |  |
| 182 | Taxes | \$ | 4,055.00 |  | \$ | 4,046.00 |  | \$ | 4,046.00 |  | \$ | 4,046.00 |  |
| 183 | Total DFF | \$ | 76,860.00 |  | \$ | 76,719.00 |  | \$ | 76,719.00 |  | \$ | 76,719.00 |  |
| 184 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 185 | MUSIC DIRECTOR |  |  | 1.5\% increase |  |  | 1.5\% increase |  |  | no increase |  |  | 1.5\% increase |
| 186 | Professional Expenses | \$ | 1,000.00 |  | \$ | 1,000.00 |  | \$ | 800.00 | \$200 less than request | \$ | 1,000.00 |  |
| 187 | Salary | \$ | 14,413.00 |  | \$ | 14,413.00 |  |  | \$14,201.00 |  | \$ | 14,413.00 |  |
| 188 | Taxes | \$ | 1,103.00 |  | \$ | 1,103.00 |  |  | \$1,065.00 |  | \$ | 1,103.00 |  |
| 189 | Total Music Director | \$ | 16,516.00 |  | \$ | 16,516.00 |  | \$ | 16,066.00 |  | \$ | 16,516.00 |  |
| 190 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 191 | MEMBERSHIP COORDINATOR |  |  | 20 hrs per week year round; 1.5\% increase |  |  | 15 hours year round; $1.5 \%$ increase |  |  | 10 hours year round; no increase |  |  | 12 hours year round; $1.5 \%$ increase |
| 192 | Professional Expenses | \$ | 1,500.00 |  | \$ | 1,000.00 | $\$ 500$ less professional expenses | \$ | 800.00 | level-fund from last year | \$ | 1,000.00 | $\$ 500$ less professional expenses |
| 193 | Retirement | \$ | 1,846.00 |  | \$ | - |  | \$ | - |  | \$ | - |  |
| 194 | Salary | \$ | 18,460.00 |  | \$ | 13,846.00 |  | \$ | 9,094.00 |  | \$ | 11,080.00 |  |
| 195 | Taxes | \$ | 1,413.00 |  | \$ | 1,060.00 |  | \$ | 696.00 |  | \$ | 848.00 |  |
| 196 | Total Membership Coordinator | \$ | 23,219.00 |  | \$ | 15,906.00 |  | \$ | 10,590.00 |  | \$ | 12,928.00 |  |
| 197 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 198 | ADMINISTRATOR |  |  | 30 hrs per week year round; 1.5 \% increase |  |  | 30 hrs per week year round; $1.5 \%$ increase |  |  | 27 hours year round; no increase |  |  | 27 hours year round; 1.5 <br> \% increase |


|  | A | B |  | C | D |  | E | F |  | G | H |  | I |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 199 | Health | \$ | 1,300.00 |  | \$ | 1,300.00 |  | \$ | 1,300.00 |  | \$ | 1,300.00 |  |
| 200 | Professional Expenses | \$ | 1,500.00 |  | \$ | 1,500.00 |  | \$ | 1,500.00 |  | \$ | 1,500.00 |  |
| 201 | Retirement | \$ | 3,313.00 |  | \$ | 3,313.00 |  |  | \$2,937.00 |  | \$ | 2,982.00 |  |
| 202 | Salary | \$ | 33,135.00 |  | \$ | 33,135.00 |  |  | \$29,370.00 |  | \$ | 29,820.00 |  |
| 203 | Taxes | \$ | 2,535.00 |  | \$ | 2,535.00 |  |  | \$2,247.00 |  | \$ | 2,281.00 |  |
| 204 | Total Administrator | \$ | 41,783.00 |  | \$ | 41,783.00 |  | \$ | 37,354.00 |  | \$ | 37,883.00 |  |
| $\begin{aligned} & 205 \\ & 206 \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | BOOKKEEPER |  |  |  |  |  |  |  |  |  |  |  |  |
| 207 | Salary | \$ | 4,250.00 | 4 hrs per week year round; 1.5 \% increase | \$ | 4,250.00 | 4 hrs per week year round | \$ | 4,250.00 | 4 hrs per week year round | \$ | 4,250.00 | 4 hrs per week year round |
| 208 | Taxes | \$ | 325.00 |  | \$ | 325.00 |  | \$ | 325.00 |  | \$ | 325.00 |  |
| 209 | Total Bookkeeper | \$ | 4,575.00 |  | \$ | 4,575.00 |  | \$ | 4,575.00 |  | \$ | 4,575.00 |  |
| 210 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 211 | SEXTON |  |  | $25 \mathrm{hrs} / 42 \mathrm{wks}, 20 \mathrm{hrs} / 10$ wks; $1.5 \%$ increase |  |  | $25 \mathrm{hrs} / 42 \mathrm{wks}, 20 \mathrm{hrs} / 10$ wks; $1.5 \%$ increase |  |  | 25 hrs/42 wks, 20 hrs/10 wks; no increase |  |  | $25 \mathrm{hrs} / 42 \mathrm{wks}, 20 \mathrm{hrs} / 10$ <br> wks; $1.5 \%$ increase |
| 212 | Health | \$ | 1,300.00 |  | \$ | 1,300.00 |  | \$ | 1,300.00 |  | \$ | 1,300.00 |  |
| 213 | Retirement | \$ | 2,220.00 |  | \$ | 2,220.00 |  | \$ | 2,151.00 |  | \$ | 2,220.00 |  |
| 214 | Salary | \$ | 22,200.00 |  | \$ | 22,200.00 |  | \$ | 21,515.00 |  | \$ | 22,200.00 |  |
| 215 | Taxes | \$ | 1,700.00 |  | \$ | 1,700.00 |  | \$ | 1,646.00 |  | \$ | 1,700.00 |  |
| 216 | Total Sexton | \$ | 27,420.00 |  | \$ | 27,420.00 |  | \$ | 26,612.00 |  | \$ | 27,420.00 |  |
| 217 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 218 | TOTAL STAFF | \$ | 316,347.00 |  | \$ | 306,851.00 |  | \$ | 294,189.00 |  | \$ | 299,973.00 |  |
| $219$ |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & 219 \\ & 220 \end{aligned}$ | ONE TIME EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |
| 221 | DLRE Search | \$ | 5,000.00 |  | \$ | 4,000.00 | \$1000 less than request | \$ | 4,000.00 | \$1000 less than request | \$ | 4,000.00 | \$1000 less than request |
| 222 | TOTAL ONE TIME EXPENSES | \$ | 5,000.00 |  | \$ | 4,000.00 |  | \$ | 4,000.00 |  | \$ | 4,000.00 |  |
| 223 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 224 | CAPITAL IMPROVEMENTS |  |  |  |  |  |  |  |  |  |  |  |  |
| 225 | Fellowship Room Renovation | \$ | 20,000.00 | partial refinishing of <br> Fellowship Room | \$ | - |  | \$ | 15,000.00 |  | \$ | 8,000.00 |  |
| 226 | Replace Doors | \$ | 10,000.00 | replace doors in Parish House/Sanctuary Link | \$ | - |  | \$ | - |  | \$ | - |  |
|  | Heating Projects | \$ | 21,000.00 | Parish House Boiler project/White Wing heating pump | \$ | - |  | \$ | - |  | \$ | - |  |
| 228 | Auditorium Screen \& Projector | \$ | 8,000.00 | Social Activites request | \$ | - |  | \$ | - |  | \$ | - |  |
| 229 | New dishwasher | \$ | 8,000.00 |  | \$ | - |  | + | - |  | \$ | - |  |
| 230 | Bike maintenance station | \$ | 2,000.00 |  | \$ | - |  | \$ | - |  | \$ | - |  |
| 231 | TOTAL CAPITAL IMPROVEMENTS | \$ | 69,000.00 |  | \$ | - |  | \$ | 15,000.00 |  | \$ | 8,000.00 |  |
| 232 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 233 | TOTAL EXPENSES | \$ | 620,141.00 |  | \$ | 523,575.00 |  | \$ | 523,563.00 |  | \$ | 523,497.00 |  |
| 234 | Difference | \$ | $(96,595.00)$ |  | \$ | (29.00) |  | \$ | (17.00) |  | \$ | 49.00 |  |
| 235 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 236 | Total Expenses w/o Capital Improvements | \$ | 551,141.00 |  | \$ | 523,575.00 |  | \$ | 508,563.00 |  | \$ | 515,497.00 |  |
| 237 | Difference w/o Capital Improvements | \$ | (27,595.00) |  | \$ | (29.00) |  | \$ | 14,983.00 |  | \$ | 8,049.00 |  |
| 238 |  |  |  |  |  |  |  |  |  |  |  |  |  |

